Call2Recycle Canada, Inc. Provincial Annual Report

MANITOBA 2025

Submitted by:
Jason Brown,
Director, Western Canada
Call2Recycle Canada Inc.

Submitted to:
The Environment Policy and Delivery Unit
Environmental Stewardship Division
Manitoba Environment and Climate Change

call2recycle®
Leading the charge for recycling.™

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1. About Call2Recycle Canada

Call2Recycle Canada, Inc. is Canada's leading organization for the collection and recycling of batteries and battery-powered products. Its collection and recycling services cover household batteries (up to 5 kg) and e-transport batteries used in e-bikes, e-scooters, e-skateboards, hoverboards, and electric vehicles (EVs).

In 1999, Call2Recycle began operating in Manitoba as a voluntary program, and became the provincially approved producer responsibility organization (PRO) for stand-alone replacement batteries weighing up to five kilograms in 2011. Through its *Recycle Your Batteries, Canada!* program, Call2Recycle safely collects, transports and recycles consumer household batteries in the province on behalf of its members, including battery manufacturers, retailers, distributors and other obligated producers. Through a vast network of collection partners operating 684 public and private collection sites across Manitoba (as of December 2025), as well as battery sorting and processing partners across Canada, Call2Recycle offers a transparent and cost-effective end-of-life battery management for consumers and manufacturers alike, safely maximizing the diversion of batteries from landfills.

Call2Recycle is committed to excellence in environmental stewardship, safety, transport and operations, holding certifications in globally recognized standards, including R2v3, ISO 14001, ISO 45001, and ISO 9001. Adhering to the highest standards and in full compliance with provincial regulations, Call2Recycle collects all types of household batteries, regardless of the battery chemistry, and sorts and processes the components for reuse. The reclaimed materials are instead used in the manufacturing of new products, such as new batteries, cookware and appliances, thereby contributing to a strong circular economy. This commitment to excellence has attracted longstanding partnerships with program members and collection partners in Manitoba.

To learn more about Call2Recycle Canada, visit call2recycle.ca.

2. Executive Summary

Manitobans deposited 210,098 kg of used batteries through the *Recycle Your Batteries, Canada!* collection program in 2025, a 10% increase over the previous year. Over the year, Call2Recycle expanded its active collection network in the province from 607 to 684 facilities while ensuring that accessibility to a battery collection facility remained convenient for the vast majority of the province's residents. Ninety-two percent of Manitobans have access to a Call2Recycle drop-off location within 15 kilometres of their home, in line with the target set in the Extended Producer Responsibility plan approved by the province. Call2Recycle continues to look for and support strategic collection points that will increase consumer recycling activity and maximize program efficiency.

In 2025, Call2Recycle continued to build the national *Recycle Your Batteries, Canada!* consumer brand through television and digital campaigns featuring Canadian soccer legend Christine Sinclair. The campaigns delivered over 138 million ad impressions nationally and drove more than 735,000 consumers to RecycleYourBatteries.ca, including over 44,500 Manitoba residents.

In Manitoba, Call2Recycle continued to partner with other Producer Responsibility Organizations to facilitate battery recycling in remote First Nations communities while increasing collections and accessibility for all Manitobans. It also continued its youth-focused partnership with children's conservation group Earth Rangers and sponsored the Bonivital Soccer Club in Winnipeg to establish good battery management habits early in life for young Manitobans.

3. Public Education Materials and Strategies

Call2Recycle continually strives to raise awareness of battery recycling and encourage consumers to divert their used batteries from landfills. To this end, it executes a range of national online, and television awareness campaigns centered around events such as National Battery Day (February), Earth Month (April), and Circular Economy Month (October), in addition to regional activities targeted specifically at Manitobans.

Call2Recycle also significantly increased its program's visibility and collections through its new brand ambassador, Canadian soccer legend Christine Sinclair, who was featured in various television ads as well as social and digital campaigns to raise awareness of *Recycle Your Batteries, Canada!* and encourage Canadians to recycle their used batteries.

3.1 Campaigns

In 2025, Call2Recycle executed four major campaigns that delivered over 138 million ad impressions and drove more than 735,000 consumers to RecycleYourBatteries.ca. In February-March, a nationally televised campaign featuring brand ambassador Christine Sinclair educated consumers on the three steps of safe battery recycling, “Collect, Protect, Drop-Off”, broadcast on digital media and Specialty TV (TSN, Sportsnet, HGTV, CTV News, Slice) including appearances on the Oscars.

During Earth Month (April) and Circular Economy Month (October), promotions encouraged consumers to scan QR codes at drop-off locations for a chance to win prizes, including cash and a trip to Vancouver to meet Christine Sinclair, with digital ads customized for the Manitoba audience using regional collection-partner logos. Over the summer, Call2Recycle broadcast Public Service Announcements featuring Fire Chief Rocco Volpe on the fire risks that batteries pose when placed in the trash.

3.2 Website & Digital Information

In 2025, our digital and traditional media campaigns delivered over **138 million impressions** across Canada, and drove **735,000** consumers to the *Recycle Your Batteries, Canada!* website.

The core *Recycle Your Batteries, Canada!* website attracted nearly 30,000 Manitoba residents in 2025, an increase of +129% vs 2024 (13,000 visitors). Additionally, our contest site attracted another 14,500 Manitoba visitors. Collectively, over 44,500 Manitoba residents visited *Recycle Your Batteries, Canada!* websites in 2025, a +116% increase from 2024.
This increased engagement reflects the impact of ongoing consumer education programs and promotions, which improve consumer awareness and motivate battery recycling behaviours in the province.

3.3 Sponsorships, Partnerships and Events

At a regional level, Call2Recycle sponsored the Bonivital Soccer Club in Winnipeg in 2025, placing *Recycle Your Batteries, Canada!* logos on the jerseys of 400 players to build connections with the local community and encourage the next generation to protect their environment.

In 2025, twelve Manitoba schools competed in the Earth Rangers Battery Blitz contest in the spring. Call2Recycle also introduced a new Student Workbook, featuring interactive activities, vibrant illustrations and new mascots - Smarty the Smart Container and Boxer the battery collection box - to help students understand how batteries work, why recycling is important and how recovered materials contribute to a circular economy. In 2026, the resource will be distributed more broadly through partners including Earth Rangers.

3.4 Consumer Awareness Assessment

Call2Recycle follows Manitobans' battery recycling awareness and habits through an annual survey administered by Ipsos Canada. From 2024 to 2025, Manitobans' awareness that household batteries can be recycled remained steady at 76%. Older 55+ residents were more likely to believe household batteries can be recycled (85%) than younger Manitobans, aged 18 to 34, at 67%.

Manitobans' battery recycling behaviour improved meaningfully in 2025. Residents were significantly more likely to recycle at least some of their household batteries (62%, up 10 points) and to throw none of them away (64%, up 8 points). On average, Manitoba households recycled 43% of their batteries, stored 30%, and threw away significantly fewer (19%).

Awareness of Call2Recycle's "Collect, Protect and Drop Off" recycling advice continued to rise, up 9 points to 40% of respondents being very or somewhat familiar with the phrase. Manitobans also became significantly more familiar with the *Recycle Your Batteries, Canada!* brand (36%, up 7 points) and with Call2Recycle (23%, up 6 points), reflecting the growing strength of the consumer brand in the province.

Consumer Awareness and Recycling Incidences Targets[1]	Target	2025 Actual
Percentage of Manitobans who are aware that consumer batteries can be recycled	79%	76%
Percentage of Manitobans who recycled their consumer batteries (%)	56%	62%

4. Collection System and Performance

4.1 Collection Facilities & Accessibility

Call2Recycle's collection facilities are located across the province and strategically selected for convenience and optimal usage by Manitobans. In 2025, the overall number of Call2Recycle collection facilities in the province increased from 607 in 2024 to 684, reflecting Call2Recycle's continued investment in convenient, high-traffic collection points. This expansion supports accessibility to battery recycling in the province, with 92% of Manitobans continuing to have access to a *Recycle Your Batteries, Canada!* drop-off location within 15 kilometres of their home, matching the target established in the EPR plan.

In 2025, Call2Recycle strengthened logistics capacity in Manitoba through the onboarding of GLS Canada to enhance parcel service to remote locations and Manitoulin Transport to expand less-than-truckload coverage, helping ensure reliable, secure movement of collected materials across the province's diverse geography. A contract renewal with the City of Winnipeg, reaching more than 800,000 residents, reinforced long-term collaboration to expand education, visibility and responsible battery management in the province's largest urban centre.

[1] Based on a sample of 700 Manitoba residents surveyed online via the Ipsos I-Say panel from January 7 - 23, 2026. Online poll precision is measured using a credibility interval. Results are considered accurate to within +/- 4.5 percentage points, 19 times out of 20, of what the results would have been had all Manitoban adults been surveyed.

2025 Active Collection Facilities by Access in Manitoba	
Public	289
Private	395
Total	**684**

The following table illustrates the sectoral distribution of collection facilities in Manitoba and changes from 2024 to 2025.

4.2 First Nations Winter Roads Collection Activities

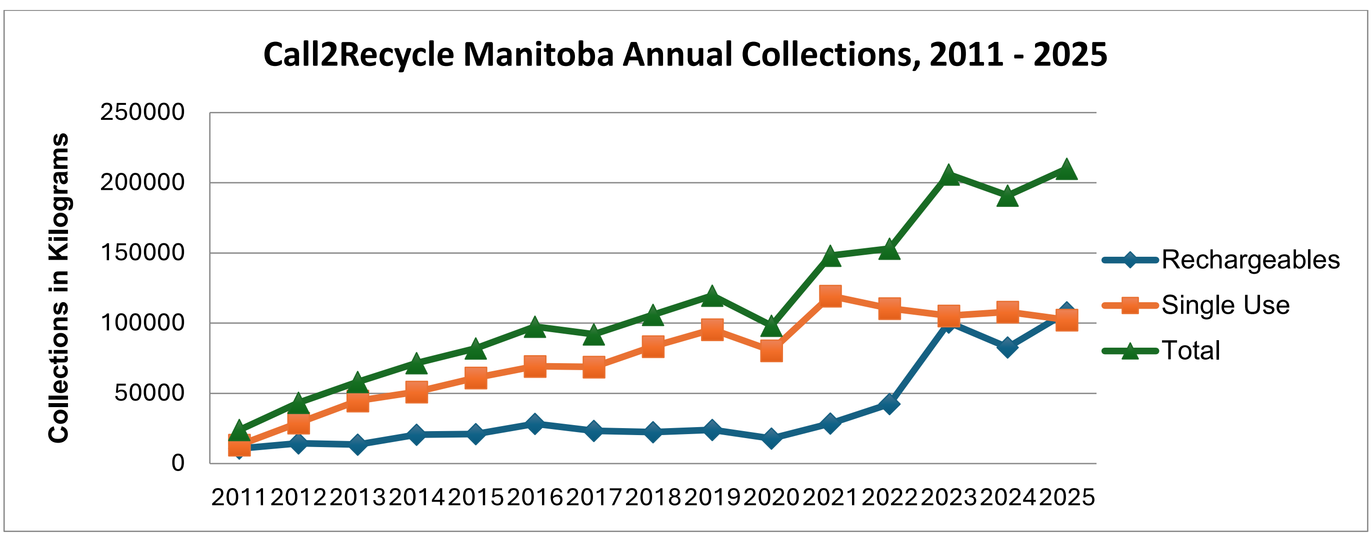
Active Collection Facilities by Sector				
Sector	**2025**	**2024**	**Change (#)**	**Change (%)**
Business Services	116	113	+3	3%
Public Agency	312	298	+14	5%
Manufacturing	18	16	+2	13%
Retail	226	179	+47	26%
Other	12	1	+11	-
Total	**684**	**607**	**+77**	**13%**

Call2Recycle strives to ensure that smaller and remote communities also have access to its battery recycling program. For several years, Call2Recycle has partnered with other Producer Responsibility Organizations in Manitoba to promote recycling in remote First Nations communities, many of which are primarily accessible by seasonal ice roads during the winter. Through these joint programs, Call2Recycle supplies collection boxes and battery recycling education materials for collection events and community use. These efforts are ongoing and central to Call2Recycle's objectives to increase collections and accessibility for all Manitobans.

4.3 Performance Results

Call2Recycle tracks its annual battery collection performance against targets set out in its provincially approved EPR plan. Battery collections in Manitoba rose 10% in 2025, driven by growth in rechargeable battery deposits and supported by an expanded collection network. Rechargeable batteries made up 51% of the batteries collected in the province, with single-use batteries accounting for the remaining 49%. This growth reflects increased consumer participation in battery recycling across Manitoba.

Call2Recycle 2025 Collections by Weight (kg)*			
Type	**2025**	**2024**	**% Change**
Single Use (Primary)	102,278	108,123	-5%
Rechargeable	107,820	82,844	30%
Total	**210,098**	**190,967**	**10%**



4.4 Recovery Rate

Each year, batteries used by consumers come to the end of their life and are eligible to be recycled through Call2Recycle. In its EPR plan, Call2Recycle established targets for recovering these eligible batteries based on the total batteries in the market. The battery recovery rate reflects the volume of batteries collected in a year (by weight), expressed as a percentage of the average weight sold into the market in the preceding three years (2022 through 2024). The weight sold is based on sales information reported to Call2Recycle by its members through remittance of environmental handling fees (EHFs). These are converted into weights based on industry standards.

The current approved EPR plan commits Call2Recycle to reaching a 26% recovery rate in 2025. Actual collections for the year represent a recovery rate of 28%, exceeding plan target.

2025 Recovery Rate			
2025 Used Batteries Collected in Manitoba	2022-24 Manitoba Battery Sales Average	Recovery Rate Actual	Recovery Rate Target
210,098	**754,109**	**28%**	**26%**

5. Recovered Product Management and Materials Processing

Call2Recycle is steadfastly committed to operating Canada's safest, most efficient, transparent and socially responsible battery recycling program. It was the first program of its kind to achieve Responsible Recycling (R2) certification and is the country’s only battery recycling organization certified to four standards for battery collection, transportation and recycling safety: R2v3, ISO 14001, ISO 45001 and ISO 9001. These distinctions confirm Call2Recycle's ongoing adherence to strict requirements regarding safe, secure battery collection and processing, and proper downstream management of its battery collections, which includes not exporting to developing countries or sending materials to local landfills, and its commitment to the environment and occupational health and safety.

Recycling is the most effective and practical way to divert used batteries from landfills and contribute to the circular economy. Whenever possible, Call2Recycle uses local service providers to minimize its environmental footprint. Call2Recycle's approved sorters and processors use state-of-the-art techniques to reclaim materials following the highest environmental, transportation, health and safety, and financial operations standards.

Call2Recycle records RER by chemistry to illustrate the quantity of material reclaimed for use in secondary products from each battery chemistry relative to Call2Recycle's provincial EPR plan targets.

Recycling Efficiency Rates for 2025 (Without Processors Identified)												
Recycling Efficiency Rate for 2025												
	Rechargeable Battery Chemistry					Primary Chemistry						
Battery Type	**Ni-Cd**	**Li-ON**		**Ni-MH**	**SSLA**	**Alkaline**						**Lithium**
Metals	72%	13%	37%	92%	68%	22%	30%	18%	96%	10%	54%	0%
Plastics	0%	0%	0%	0%	4%	0%	0%	0%	0%	0%	2%	0%
Electrolytes/Secondary Recovery	0%	0%	0%	0%	0%	0%	0%	0%	0%	22%	4%	0%
Black Mass	0%	38%	42%	0%	0%	73%	52%	63%	0%	56%	45%	0%
Total Material Recovery (%)	72%	51%	80%	92%	72%	95%	82%	81%	96%	88%	95%	0%
Unrecovered Material (%) / non-recovered for use in Secondary Market during Recycling Process: Water, Oxygen, Plastics, Organics (Carbon, Electrolytes)	28%	49%	20%	8%	28%	5%	18%	19%	4%	12%	5%	100%
Total	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**

This year, Call2Recycle also enhanced safety standards and practices for handling Damaged, Defective and Recalled (DDR) batteries in Manitoba and across Canada, increasing the availability of DDR kits for our collection partners.

In 2025, Call2Recycle further strengthened Manitoba's safety and compliance framework through enhanced training, infrastructure and national partnerships. New battery safety training videos were developed to support safe handling, storage and shipping at collection sites, alongside improvements to the management and transportation of damaged, defective and recalled batteries. Program integrity was reinforced through UN-rated container testing, reporting to the Federal Plastics Registry and continued certification to R2v3, ISO 9001, ISO 45001 and ISO 14001 standards. Safety awareness was further strengthened through enhancements to the "Be Battery Safe" toolkit, updated municipal best-practice resources and collaborations with national fire-safety organizations, including the National Fire Protection Association and UL's Fire Safety Research Institute.

6. Program Funding

Primary and rechargeable stand-alone or replacement batteries sold in Manitoba are subject to an environmental handling fee (EHF), a fee per unit sold. EHFs are calculated based on the cost of managing the collection and responsible recycling of each battery by specific type. Call2Recycle collected EHFs from producer-members who reported sales between January 1 and December 31, 2025. As always, it will continue to monitor revenues to ensure the fee structure accurately reflects program costs. Please see Appendix G for Call2Recycle's audited financial statements.

7. Organizational Reports

Call2Recycle's 2025 Corporate Annual Report was released on June 23, 2026 and can be found on the Call2Recycle website.

8. Program Performance

Annual Targets and Goals			
Measures	**2025 Target**	**2025 Result**	**Target Achievement and Remediation Strategy**
Accessibility - % of population within 15 km of a collection site	92%	92%	• Target achieved. • Call2Recycle will continue strategically adding or removing public collection facilities to ensure accessibility and optimal collection productivity. This will include identifying high-traffic, repeat-visit locations for new facilities, such as retailers, and in-home and near-home facilities around multi-unit dwellings.
Recovery Rate - batteries collected expressed as a percentage of what is sold in the Manitoba market in the previous three years	26%	28%	• Target achieved. • Manitoba collections increased 10% over the previous year to amass the largest one-year collection total in the province's program history. • Call2Recycle will continue to invest in promotion and education activities to encourage Manitoba residents to recycle used batteries, particularly those stored in their homes for more than three months.
Battery Recycling Awareness (Percentage of Manitobans in 2025 who were aware that	79%	76%	• Target close to achievement. • Call2Recycle will continue to focus on promoting its new consumer branding, *Recycle Your*

consumer batteries can be recycled)			*Batteries, Canada!* which inherently calls consumers to action on battery recycling and will help promote consumer recall. • Leverage the data and feedback gleaned from its consumer surveys to successfully target promotional and operational efforts at specific underperforming demographics. • Build on Call2Recycle's "Collect, Protect and Drop Off" campaign to reinforce the message of the ease and importance of safe battery recycling practices.
Battery Recycling Incidence (Percentage of Manitobans who recycled their consumer batteries in 2025)	56%	62%	• As noted previously, Call2Recycle will continue its consumer education campaigns in 2026. • It will also continue to monitor consumer awareness through in-depth surveys on battery recycling attitudes and behaviours across Manitoba.

Appendix A – Call2Recycle Inc. Board of Directors

(As of December 31, 2025)

David Collie, Chair, Independent

Joe Borsellino, Chateau Manis Electronics Inc.

Annalise Czerny, Independent

Peter Daley, Dollarama Inc.

Tammy Giroux, General Motors of Canada

Marc Guitor, Panasonic Canada Inc.

Raman Johal, London Drugs Ltd.

Kevin Rejent, Energizer Holdings, Inc.

Paul Neilsen, Live to Play Sports

James McPhedran, Independent

Alan Moyer, Independent

Alma Obeid, Canadian Tire Corporation

Tim Reuss, Canadian Automobile Dealers Association

Harriet Velazquez, Velazquez Consulting Inc. (Independent)

Brian Temins, Cassels Brock & Blackwell (Secretary of the Board)

Appendix B – Call2Recycle Manitoba Members

(as of December 31, 2025)

3M Canada Company
3M Healthcare Canada Company Limited
Acer America Corporation
Acklands-Grainger Canada Inc.
ADI Global
AMAZON.COM.CA ULC
Amplifon - Miracle Ear
Apple Canada Inc
Asus Computer International, Inc.
Battery Canada
BDI, a division of Bell Mobility
BellMTS, a division of Bell Canada
BeLuce Canada Inc.
Best Buy Canada Ltd. 1000
Better Battery Co. Inc.
Bike Co LLC
Biktrix Enterprises Inc.
BISSELL Canada Corporation
BMR, une division de Sollio Groupe Coopératif
Bose Limited
Cabela's
Canada Computers Inc
Canadian Energy and Power Corporation
Canadian Tire Corporation, Ltd
Canadian Tire Petroleum
Canon Canada Inc
Cardinal Health Canada Inc.
Cell Mechanics Inc.
Century Optronic Inc.
Cervelo Cycles Inc.
Chateau Manis Electronics
Chevron North America
Core-Mark International Inc
Costco Wholesale Canada Ltd
Cycles Devinci Inc.
Cycles Lambert Inc./HLC
D'Amour Bicycle & Sports Inc.
Dell Canada Inc.
Dollar Tree Stores Canada Inc.
Dollarama L.P.
Dynabook Canada Inc
Dyson Canada Limited
East Penn Canada
ECHO Power Equipment (Canada)
Edma Marketing Ltd
EECOL Electric ULC
Energizer Canada Inc
Enns Brothers Ltd.
Epic Cycles Inc.
EUCAN Distribution Inc.
Fastenal Canada, Ltd. ON100
Federated Co-Operatives Limited
FERMETCO INC.
FGL
FGL SPORTS LTD.
FuturPlus Division of Cathelle Inc.

Garant GP
Garmin International, Inc.
Gazelle USA, LLC
GE Healthcare Canada, Inc.
GE HealthCare Technologies Canada
Gescan (Division of Sonepar)
Giant Bicycle Canada Inc.
Giant Tiger Stores Limited
Google Canada Corporation
Grand & Toy Ltd.
Green Light Cycle Ltd.
Grin Technologies Ltd.
Groupe BBH Inc.
Guillevin International Cie
Hasbro Canada Corporation
HAWTHORNE CANADA LIMITED
HearingLife Canada Ltd
Henry's Enterprises Inc.
Hilti Canada Corporation
Hitfar Concepts Ltd.
Home Hardware Stores Limited
Honda Canada
HRS Global
Husqvarna AB
IKEA Canada Limited Partnership
IKEA Supply AG
ILINK Industries Ltd
Imperial Dade Canada Inc.
Indigo Books and Music Inc
Interstate Batteries Recycling
Isaac Instruments Inc.
Ivan Hupalo - 2448131 Manitoba Ltd
John Deere Canada ULC
KMS Tools and Equipment Ltd
Koki Holdings Canada Co., Ltd
Kona Bicycle Company Inc.
Kranked Bikes
L3Harris Technologies Inc.
Lee Valley Tools Ltd
Lego Brand Retail
Lem-Rich Foods Ltd.
Lenovo (Canada) Inc.
Live to Play Sports Group Inc.
Live to Play Sports Group Inc. (Vancouver)
Loblaws Inc.
London Drugs Limited
Louis Garneau Sports Inc.
Mac's Convenience Stores Inc.
Magnacharge Battery Corp.- West Hub
Makita Canada, Inc.
Marin Bikes Canada
Mark's / L'Equipeur
MasterMind LP
MB Battery Distributors Inc
McKesson Canada
McMunn & Yates
Meta Platforms Technologies, LLC
Mica Sport Canada Inc.
Michaels Stores Inc.
Microsoft Corporation
Motorola Solutions Canada
Mountain Equipment Company Ltd

MSA Safety Sales LLC

National Hearing (Connect Hearing)

Nedco West Division

Newell Brands Canada

NICA Power Battery Corp

Nikon Canada Inc

Northern Building Supply

Northern Specialities Ltd

Novexco Inc./ Hamster (Bureau plus)

On the edge Canada Inc

Onlybatteries.com - Technologies Duslan Inc

Oracle Canada ULC

Orgill Inc

Outdoor Gear Canada

Panasonic Canada Inc

Part Source

Pattison Food Group Ltd.

Peavey Industries Limited

Photo Central Inc

Prairie Battery Ltd

Praxis Works

Premier Tech Ltd.

Prime Deals International Ltd

Princess Auto Ltd

Proflash Technologies Inc.

Quality Bicycle Products, GBC

Rad Power Bikes LLC

Rexel Canada Electrical Inc

Riese & Müller GmbH

Robert Bosch Tool Corporation

Rocky Mountain, Div. of Industries RAD Inc. (Procycle)

RONA Inc.

S.P. Richards Co. Canada, Inc.

Santa Cruz Bicycles, LLC

Save on Food Limited Partnership

Schneider Electric IT US

Scotts Canada Ltd.

SharkNinja Operating LLC

Shimano Canada LTD

Shopper+Inc

Shoppers Drug Mart Inc

Snap-On Tools of Canada Ltd

Sobeys Capital Inc

Sonos Inc.

Sony Electronics Inc.

Specialized Bicycle Components Canada

Standard Products Inc.

Staples Canada ULC

Staples Professional, Inc.

Steelcase Canada Ltd

Stihl Limited

Super Thrifty Drug Stores

Techtronic Industries Canada, Inc.

TELUS Mobility

Tenaquip Limited

The $1. Store Plus Canadian Franchising Corporation

The Battery Man

The Home Depot of Canada, Inc.

The North West Company

The Stevens Medical Company

Tip Top Electronic Supply Ltd

ToolTown Inc

Toys R Us Canada, LTD
Trek Bicycle Canada ULC
UAP Inc
Uline Canada Corporation
Uni-Select Canada Inc.
Velec Inc.
Veritas Technologies LLC
Voltage Bikes Ltd. (Pedego Can)
Wallace & Carey Inc
Walmart Canada
Wesco Distribution Canada LP
Westburne Midwest Division
Wisdom Electronics Inc
Wurth Canada Limited
Yamaha Motor Canada
Yeti Cycling LLC

Appendix C – Audited Financial Statement

Call2Recycle Canada, Inc.
Financial Statements
For the Year Ended December 31, 2025

Call2Recycle Canada, Inc.
Financial Statements
For the Year Ended December 31, 2025

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Toronto, ON M5K 1H1 Canada

Independent Auditor's Report

To the Members of
Call2Recycle Canada, Inc.

Opinion

We have audited the financial statements of Call2Recycle Canada, Inc. (the "Entity"), which comprise the statement of financial position as at December 31, 2025, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Toronto, Ontario
May 22, 2026

Call2Recycle Canada, Inc.
Statement of Financial Position

December 31		2025		2024
Assets				
Cash (Note 2)	$	**4,852,850**	$	3,292,795
Accounts receivable		**10,802,305**		8,460,093
Marketable securities (Note 3)		**25,825,970**		24,215,362
Other assets		**886,020**		715,975
	$	**42,367,145**	$	36,684,225
Liabilities and Net Assets				
Accounts payable and accrued liabilities (Note 4)	$	**13,391,783**	$	8,551,679
Unrestricted Net Assets				
Undesignated		**10,567,844**		10,430,905
Board Designated (Note 5)		**18,407,518**		17,701,641
		28,975,362		28,132,546
	$	**42,367,145**	$	36,684,225

The accompanying notes and schedules are an integral part of these financial statements.

Call2Recycle Canada, Inc.
Statement of Changes in Net Assets

For the year ended December 31	Undesignated	Board Designated	2025 Total	2024 Total
Balance, beginning of the year	**$ 10,430,905**	**$ 17,701,641**	**$ 28,132,546**	$ 31,932,203
Excess (deficiency) of revenues over expenses	**136,939**	**705,877**	**842,816**	(3,799,657)
Balance, end of the year	**$ 10,567,844**	**$ 18,407,518**	**$ 28,975,362**	$ 28,132,546

The accompanying notes and schedules are an integral part of these financial statements.

Call2Recycle Canada, Inc.
Statement of Operations

For the year ended December 31	2025	2024
Revenues		
Steward fees	**$47,262,620**	$ 34,727,143
Investment income	**1,639,766**	1,844,053
Other	**1,312,253**	894,417
	50,214,639	37,465,613
Expenses		
Material management and processing (Note 6)	**30,336,887**	27,228,644
Public education and awareness	**6,128,252**	6,491,928
Other (salary, professional, administrative)	**12,906,684**	7,544,698
	49,371,823	41,265,270
Excess (deficiency) of revenues over expenses	**$ 842,816**	$ (3,799,657)

The accompanying notes and schedules are an integral part of these financial statements.

Call2Recycle Canada, Inc.
Statement of Cash Flows

For the year ended December 31	2025	2024
Cash flows from operating activities:		
Excess (deficiency) of revenues over expenses	**$ 842,816**	$ (3,799,657)
Items not affecting cash:		
Net realized and unrealized gain on investments	**(1,085,018)**	(944,557)
	(242,202)	(4,744,214)
Changes in non-cash working capital:		
Accounts receivable	**(2,342,212)**	(2,750,231)
Accounts payable and accrued liabilities	**4,840,104**	2,840,584
Other assets	**(170,045)**	(175,180)
	2,085,645	(4,829,041)
Cash flows from investing activities:		
Marketable securities	**(525,590)**	5,980,154
Net increase in cash	**1,560,055**	1,151,113
Cash, beginning of the year	**3,292,795**	2,141,682
Cash, end of the year	**$ 4,852,850**	$ 3,292,795

The accompanying notes and schedules are an integral part of these financial statements.

1. Significant Accounting Policies

Nature and Purpose of Operations

Call2Recycle Canada, Inc. (the "Entity") is a not-for-profit organization formed on January 1, 2017. The Entity's head office is registered in Toronto Ontario, and conducts its operations throughout all of Canada.

The Entity's purpose is to promote social welfare by addressing environmental concerns related to the recycling or proper disposal of consumer batteries. The Entity operates battery collection and recycling programs and educates the public with respect to the proper disposal and recycling of batteries, and related products.

The Entity seeks to be the leader in the environmentally sound collection, transportation and recycling of batteries and related products. The Entity is committed to a cleaner, healthier environment through public education on battery recycling. All aspects of the Entity's business are conducted in an environmentally sensitive manner, as the Entity is convinced that sound environmental product stewardship and sound business practices go hand in hand.

The Entity is exempt from income tax under Section 149(1) of the Income Tax Act (Canada).

Basis of Accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

Revenue Recognition

The Entity follows the deferral method of accounting for revenues.

Unrestricted revenues are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted revenues are recognized as revenue in the year in which the related expenses are incurred.

Steward fees are received from legally obligated stewards in regulated provinces (QC, ONT, BC, MB, PEI, SK, NS, YK and AB), and from non-legally obligated battery manufacturers in all other jurisdictions based on sales into those jurisdictions. The Entity recognizes these fees as revenue in the year that battery units are sold by the stewards to consumers and businesses.

The costs of the corresponding collection and recycling for some of these batteries may occur in future years, and those associated costs are reported as expenses of the Entity in the year that they are incurred. Call2Recycle Canada, Inc. is committed to the collection and recycling of these batteries.

1. **Significant Accounting Policies (continued)**

Revenue Recognition - Continued	Unrestricted net investment income is recognized as revenue when earned. Unrestricted revenues from the sales of recycled materials are recognized in income when the recovered materials are sold and the amount to be recovered can be estimated and collection is reasonable assured.
Financial Instruments	Financial instruments are recorded at fair value at initial recognition. In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost. Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.
Use of Estimates	The preparation of the financial statements requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Items subject to such estimates and assumptions include: - accrued expenses - allocation of expenses - allowance for doubtful accounts
Accounts Receivable	Uncollectable amounts receivable are written off at the time the accounts are determined to be uncollectable. There is no allowance for doubtful accounts at December 31, 2025 as management of the Entity considers any possible bad debts to be negligible.
Expenses	Material management and processing costs are recorded when the collection and processing services (freight, handling, recycling of materials) has been provided. Other expenditures are recognized as incurred.

December 31, 2025

2. Cash

The Entity maintains the majority of its cash balance in a Canadian financial institution. The Canada Deposit Insurance Corporation (CDIC) insures this account up to $100,000 for this financial institution. From time to time the aggregate funds held in this institution may exceed the CDIC insured limits and may not be covered by CDIC insurance. Management does not anticipate any material effect on the financial position of the Entity as a result of this concentration.

3. Marketable Securities

The carrying amounts of investments are comprised of the following:

	2025	2024
At fair value:		
Cash held for long-term investment	**$ 1,128,209**	$ 1,288,669
Bonds	**14,356,845**	15,215,224
Equity investments	**7,331,438**	5,188,026
Real estate funds	**1,126,205**	1,179,394
Hedge fund investments	**1,665,663**	1,233,290
Precious metals and commodity funds	**217,610**	110,759
	$ 25,825,970	$ 24,215,362

4. Government Remittances

Included in accounts payable and accrued liabilities are government remittances payable of $871,637 (2024 - $297,817).

5. Board Designated Net Assets

The Entity's governing board has designated $18,407,518 (2024 - $17,701,641) as of December 31, 2025 for future use in the regulated provinces of Quebec, Ontario, British Columbia, Manitoba, Prince Edward Island, Saskatchewan, Nova Scotia, Yukon and Alberta. The designated balances by regulated province are as follows:

	2025	2024
Quebec	**$ 13,373,324**	$ 10,452,773
Ontario	**(9,208,236)**	(4,649,997)
British Columbia	**8,224,474**	8,148,982
Manitoba	**2,375,765**	2,388,077
Prince Edward Island	**(136,269)**	(170,352)
Saskatchewan	**1,529,690**	1,239,176
Nova Scotia	**1,055,560**	292,982
Yukon	**63,502**	-
Alberta	**1,129,708**	-
	$ 18,407,518	$ 17,701,641

6. Material Management and Processing

Material management and processing is comprised of the following:

	2025	2024
Material management and processing	**$ 31,358,983**	$ 28,587,793
Recycled materials income	**(1,022,096)**	(1,359,149)
	$ 30,336,887	$ 27,228,644

7. Allocation of Expenses

Expenses are charged directly to their respective jurisdiction based on actual costs as incurred. When expenses are not identified to a specific jurisdiction, but benefit all jurisdictions, they are allocated among the jurisdictions based on the Entity's allocation methodology. Collections and processing costs are allocated based on battery collections for each jurisdiction. Salary and benefits are allocated based on employee time allocation by jurisdiction. Other expenses, including professional fees, general marketing, communication and promotion, shared service costs, office supplies, and occupancy, which cannot be identified with a specific jurisdiction are allocated based on the total population at the end of the year in the jurisdiction.

8. Significant Contractual Arrangements

The Entity is governed by a Board of Directors that is separate and independent of its former parent entity, but continues to contract IT services from the Battery Network (formerly Call2Recycle, Inc. US). Fees paid for contracted services to the Battery Network for 2025 were CDN $1,238,995 (2024 - $1,004,074).

9. Financial Instruments

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Entity is exposed to credit risk resulting from the possibility that the registrants of the Entity defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Entity's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. The Entity's registrants are numerous and diverse, which reduces the concentration of risk. Management closely evaluates the collectibility to mitigate this risk.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices.

The Entity is exposed to financial risk that arises from fluctuations in the sale of recyclable batteries and consumer electronic products. This risk is minimized by an expected corresponding decrease in program delivery and recycling process expenses and by the regulations established by the respective Department of the Environment in each jurisdiction in which the Entity operates.

The Entity is exposed to market risk through it's investment in marketable securities, the value of which changes through fluctuations in market values. The investment policies of the Entity are designed to mitigate this risk through diversification of the portfolio.

Currency Risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Entity is exposed to currency risk as a result of its significant contractual arrangement for IT services with a US organization and its stock portfolio holdings denominated in US currency.

10. Commitments

The Entity has entered into various lease commitments for building rentals. Expected payments over the next five years are as follows:

	2026	2027	2028	2029	2030
Quebec	$ 39,935	$ 40,995	$ 3,423	$ -	$ -
Ontario	139,802	171,275	172,380	175,695	44,200
	$ 179,737	$ 212,270	$ 175,803	$ 175,695	$ 44,200

11. Contingencies

During fiscal 2021, the Entity conducted reviews of various service providers in the Province of Ontario who collected recyclable materials on behalf of the Entity. As a result of the reviews, certain service providers had their contracts terminated for non-compliance with program requirements.

At the time of the terminations one service provider had previously submitted invoices to the Entity for materials collected in the amount of $1.4 million which are included in accounts payable. Subsequent to the date of termination of the agreement, no further materials have been accepted from the service provider and no further payments have been made against the outstanding accounts payable balance.

Upon termination of the agreement the Entity has demanded a refund of prior amounts paid to the service provider based upon the observations made in its compliance reviews.

In addition to the $1.4 million in accounts payable in dispute, the service provider has filed a claim for an additional $10.5 million in costs plus damages. The Entity in turn has filed a claim for $5.2 million in damages plus interest and costs.

Management is not able to estimate the likelihood of either any recovery or losses as the outcome of this matter and therefore no further provisions have been made in these financial statements. Any gains or losses will be recorded at the time they become known.

The Entity is subject to other possible legal claims of which the legitimacy or magnitude cannot be determined at this time. During the year, a legal claim was filed against the Entity for $15.0 million in damages. As management is not able to estimate the likelihood of any loss at this time, no provision for these claims have been made in these financial statements. Any loss will be recorded at the time they become known.

12. Line of Credit

The Entity has a line of credit agreement with a bank which provides borrowings up to $5,000,000. Borrowings under the agreement bear interest at the Adjusted Alternative Reference Rate plus 1% per annum. At December 31, 2025, there were no borrowings against the line of credit. Borrowings under the line of credit are secured by substantially all of the investments held by the Entity.

Call2Recycle Canada, Inc.
Schedule of Operations - Manitoba

For the year ended December 31	2025	2024
Revenue		
Steward fees	$ 1,255,648	$ 1,223,628
Investment income	118,833	136,120
	1,374,481	1,359,748
Expenses		
Material management and processing	657,089	671,511
Public education and awareness	411,755	463,747
Other (salary, professional, administrative)	317,949	224,928
	1,386,793	1,360,186
Deficiency of revenue over expenses	(12,312)	(438)
Net assets, beginning of year	2,388,077	2,388,515
Net assets, end of year	$ 2,375,765	$ 2,388,077